DRAFT Arlington Heights District 25 Strategic Plan January 2021

Mission: Empowering an inclusive community of learners to innovate and thrive as global citizens.

Motto: Together today to transform tomorrow! We're all IN! INtegrity, INclusion, INnovation, INvested

Vision:

Cultivate a personalized environment of excellence that prepares every learner, every day, for a better tomorrow by:

- Building the knowledge, skills and attitudes of learners to be successful, contributing citizens of a global society.
- Developing resilience and perseverance in learners to **problem-solve and co-create** their learning.
- Embracing individuality and modeling empathy in an inclusive environment.
- Promoting learner confidence, courage, growth mindset and well-being.
- Fostering **collaboration**, **voice** and **engagement** with and among staff, families and our communities to partner in ensuring each learner's continuous improvement.
- Ensuring **equity of resources, access and opportunities** for all learners and staff to learn, work and succeed.

Core Values:

The following core values will guide our behaviors and actions:

- Curiosity
- Empathy
- Equity
- Inclusivity
- Innovation
- Collaboration
- Resilience

Goals and Strategies:

Student Achievement Goal: Broaden practices to ensure all learners are successful citizens ready for high school, college, career and life.

Strategies that need attention to achieve this goal at a higher level

- Refine and expand our continuum of services to better **meet the needs of all students and reduce performance gaps** for low income, Black, Hispanic, and Students with Disabilities.
- Ensure high student engagement and ownership of their learning through hands on, authentic, real-life learning opportunities and innovative teaching practices.

Learning Environment Goal: Create optimal programs, services and an environment that meets the needs of all learners.

Strategies that need attention to achieve this goal at a higher level.

- Address the growing social, emotional and mental health needs of our students and families.
- Foster a sense of belonging and mutual understanding by cultivating diversity, equity and inclusion in the pursuit of social justice, global citizenship, economic and environmental partnership.

Family and Community Goal: Strengthen family and community partnerships to enhance learning, teaching and an exchange of human resources.

Strategies that need attention to achieve this goal at a higher level

- Heal external relationships and renew trust, respect and commitment resulting from the pandemic.
- Improve classroom, school and district **connections, collaboration and communication with our families.**
- Develop effective partnerships with community agencies, higher education and District 214.

Staff Goal: Attract, develop and retain **high-quality, innovative employees**.

Strategies that need attention to achieve this goal at a higher level

- Enhance staff **competitiveness with salaries, benefits and innovative staff incentives** (voice, collaboration, leadership, professional development) to grow, learn and fulfill our mission, vision and goals.
- Heal internal relationships and renew trust, respect and commitment resulting from the pandemic.

Resources Goal: Demonstrate stewardship by allocating resources effectively and equitably.

Strategies that need attention to achieve this goal at a higher level

- Address time, space and aging facilities to ensure an optimal learning and teaching environment.
- Develop new financial strategies to respond to the changing nature of school funding and prepare for future budget projections to continue to offer high quality programs and services to our students and families.

^{*}Each goal will have a set of indicators, measures and targets to be developed at a later date to ensure it is a SMART Goal.