

PROFESSIONAL DEVELOPMENT COMMITTEE

Dr. Brian Kaye Asst. Supt. for Personnel & Planning November 14, 2023



STRATEGIC PLAN | 21-25

Our mission is to:

empower an inclusive, diverse community of learners to innovate and thrive as global citizens.



OUR GOALS & STRATEGIES

This presentation falls under the:

- Student Achievement Goal
- 2. Family & Community Goal
- 3. Learning Environment Goal
- 4. High-Quality Staff Goal
- 5. Stewardship of Resources Goal





PD DEVELOPMENT COMMITTEE

This presentation will cover:

- 1. Identify the purpose of our PD Committee.
- .. Review our current model (benefits & constraints)
- 3. Identify best practices for delivering PD
- 4. Research local districts
- 5. Analysis of Desired State & Existing State
- 6. Generate Examples of Solutions & final recommendations.



PURPOSE OF PD COMMITTEE

PURPOSE | PD COMMITTEE



Our PD Committee works to:

- look for ways to continue providing professional development to educators.
- limit the impact on educators being pulled out of the classroom.
- reduce the need for substitutes.
- keep consistency in student learning.
- keep instructional minutes the same for students.
- create opportunities for consistent training for educators.
- build in collaboration opportunities vertically and horizontally.
- shared interest of the ATA & D25 Administration.



ATA BARGAINING



Bargaining with the ATA brought the following:

- Memorandum of Understanding
- Targeted decision by December 2022
- Committee met 28 times (May 2022 October 2023)
 - 46.5 hours outside of the contractual day
- 4 ATA Members & 4 Administrators



OUR PROCESS ORDER OF EVENTS

STEP

Identified our committee process.

STEP

Research! What are our neighbors doing?

STEP

Identified the constraints of the current PD model.



STEP

We reviewed our current model of Professional Development



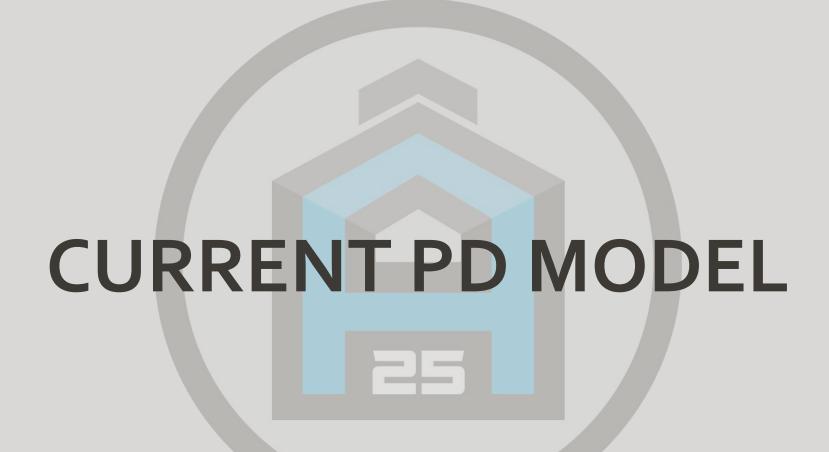
SCHOOL DISTRICT 25

STEP

Research! Best practices for delivering PD.

STEP

Explore possible solutions and finalize recommendation.



CURRENT PD MODEL



3 Institute & 2 School Improvement days per year.



Staff is pulled from their classrooms & provided with a guest teacher.



Staff meetings | Department Meetings | Team & Grade Level Meetings



Before & after school meetings.



IMPACTS OF CURRENT MODEL

- engaging whole school/department in PD at the same time (SIP, Institute, before school or after school)
- inconsistent PD offerings (2 or 3 per year)

- Staff can only participate in PD when a **quest teacher is available.**
 - Inconsistent quality of instruction
 - **Increase in stress** level of teachers to write plans for guest teacher
- Guest Teachers create **disruptions in** routine for students
- Guest Teachers decrease time for teacher to connect with students
- If no guest teacher: **Administrators scramble** for coverage

- No quest teacher:
 - Specialists are pulled to cover general education classes
 - Special Education | Multilingual | Interventionists | LMC | Student Learning Coaches
- Service minutes are canceled & rescheduled
- Tech Facilitators, Interventionists, Student Learning Coaches, & Teaching Assistants are reassigned reducing support for classroom teachers
- Increased safety concerns:
 - Unique student needs known best by staff
 - Creates gaps in coverage for extra duties (recess/lunch/bus supervision)

MINIMAL OPPORTUNITIES FOR PD

GUEST TEACHER HURDLES

OTHER IMPACTS



RESEARCH ON EFFECTIVE PD

WHAT IS PROFESSIONAL DEVELOPMENT?



Professional learning that increases educator effectiveness and results for all students (National Education Association 2020):

- Learning Communities
 - Committed to continuous improvement, collective responsibility, and goal alignment
- Leadership
 - Develop capacity, advocate, create systems for PD
- Resources
 - Prioritize, monitor, and coordinate resources
- Data
 - Variety of sources, and types of student, educator and system data to plan, assess, and evaluate
- Learning Designs
 - o Integrates theories, research and models of human learning
- Implementation
 - Applies research on change and sustains support for implementation of learning for long-term change
- Outcomes
 - Aligns outcomes with educator performance and student curriculum standards



WHAT IS PROFESSIONAL DEVELOPMENT?



What are the **expectations** for staff **attendance**?

- Mandatory regardless of stipend positions (coaching)
- Full-time staff
- Part-time staff
- Job-share staff
- Special Education
- Traveling Teachers
- Teaching Assistants
- Contract Hours

What meetings are not acceptable during Professional Development time?

- Building meetings
- team/department meetings
- special education meetings
- MTSS meetings
- Building Team Leader meetings
- Building Committees (SEL)
- Vertical articulation meetings



RESEARCH PROCESS







SURVEY OF LOCAL DISTRICTS

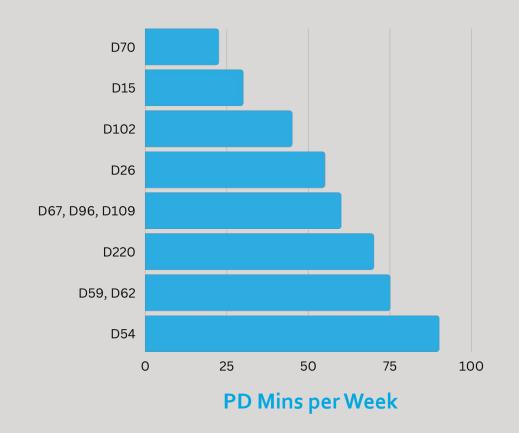


DETAILS

- Participating Districts:
 - 15 | 21 | 23 | 26 | 57 | 59 | 62 | 64 | 70 | 96 | 102 | 109 | 207 | 214 | 220 | & NSSEO
- Analyzed PD plan for each district
 - Early release/late start
 - Half day plans
 - Before/after school
 - Amount of time spent in PD
 - Use of SIP and Institute Days
 - Staff Compensation
 - Impact on student instructional minutes
 - Content of PD (team meetings, staff meetings, professional learning, Dept. meetings)
- Compiled benefits and constraints of each plan



SURVEY OF LOCAL DISTRICTS







EXISTING STATE DESIRED STATE

DESIRED STATE OF PD

- (1) Common Building time for PD that is protected and consistent
- (4) Stakeholders voice, time and content
- (5) Work/life balance
- (6) Fiscally responsible
- (7) Minimize number of days teacher pulled from class
- (9) Block of time to combine different staff groups (grade level and building)
- (10) Consistent student instruction delivered with integrity and fidelity
- (11) Opportunity to revisit opportunity to revisit PD regularly
- (12) PD clock hours
- (13) Maintain current student instructional minutes
- (14) Whole district block of time
- (15) Travel time between buildings
- (16) Allow for 2.5 hours of PD in one block
- (17) Least impactful for parents
- (18) Most consistent for students



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SOLUTIONS & FINAL RECOMMENDATION

SOLUTIONS CONSIDERED

EARLY RELEASE

- 1 time per week
- ½ day

LATE START

- 1 time per week
- ½ day

ALTER CONTRACT HOURS

- PD outside school day
- Compensate staff

REDESIGN SIP & INSTITUTE DAYS

• ½ day model



OPTION 1 | EARLY RELEASE/LATE START

	WEEKLY OPTIONS					
	EARLY RELEASE		LATE START			
Student Day	9:05 am - 3:05 pm	6 hours	10:30 am - 4:30 pm	6 hours		
Teacher Day	8:45 am - 5:00 pm*	8 hrs. 15 mins.	8:15 am - 4:30 pm	8 hrs. 15 mins.		
PD Time	3:15 pm - 5:00 pm	105 mins	8:15 am - 10:15 am	120 mins		
Impact	 1 hour 15 minutes of PD per week Student instructional minutes reduced 1110 minutes/yr (37 weeks x 30 minutes) 55 minute lunch 		 2 hours of PD per week Student instructional minutes reduced 1110 minutes/yr (37 weeks x 30 minutes) 55 minute lunch 			

^{*}Elementary collaboration time moves to after school.



FEASIBILITY STUDY OPTION 1



EARLY RELEASE / LATE START

Taking the desired states of PD and categorizing them based on what option 1 brings.

(1) Common Building time for PD that is protected and consistent (9) Block of time to combine different staff groups (grade level and building) (11) Opportunity to revisit opportunity to revisit PD regularly (13) Maintain current student instructional minutes (14) Whole district block of time (15) Travel time between buildings

NEGATIVES

- (5) Work/life balance
- (16) Allow for 2.5 hours of PD in one block
- (17) Least impactful for parents
- (18) Most consistent for students

UNSURE

- (4) Stakeholders voice, time and content
- (6) Fiscally responsible
- (7) Minimize number of days teacher pulled from class
- (10) Consistent student instruction delivered with integrity and fidelity
- (12) PD clock hours

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OPTION 2 | SIP / INSTITUTE REDESIGN

LOGISTICS

Instructional day 5 hour minimum Lunch/Passing/Recess (don't count)

Bank minutes that exceed 5 hour minimum Every 8 days or 2 weeks we've banked 120 minutes (½ day)

IMPACT

Middle School	Instructional Min	Overage	Elementary	Instructional Min	Overage
Monday	345 min	45 min	М	315 min	15 min
Tuesday	339 min	39 min	Т	315 min	15 min
Wednesday	339 min	39 min	W	315 min	15 min
Thursday	339 min	39 min	TH	315 min	15 min
Friday	339 min	39 min	F	315 min	15 min
TOTAL		201 min			75 min



OPTION 2 | SIP / INSTITUTE REDESIGN

VERSIONS CONSIDERED

Half-Day Model

- Maximize 1/2 day
- Every 8 days of school banks 1/2 day of PD

Full Day SIP/Institute & Half-Day Model



Looked at SIP/Institute along with 1/2 day options & added assumptions.

B

1/2 day one time per month Conferences remain during the day Lose 4.5 days of student instruction

Four days of student attendance replacing four parent/teacher conference days

No lost instruction time



OPTION 2 | SIP / INSTITUTE REDESIGN

EXAMPLE 1/2 Day Model

How to get to $\frac{5}{1/2}$ SIP / Institute Days a year:

IMPACT

- ASSUMPTION
 - 1/2 DAY is a minimum of 150 minutes
 - Teachers hours remain the same.
 - M/T/TH/F: Student hours remain the same and some 1/2 day
 - W: some 1/2 days
- REDUCED total number of instructional minutes for students by approximately 1 school day
 - CONFERENCE OPTIONS to increase instructional minutes
 - OPTION 1:
 - 1 school day & 2 nights in October &
 - 1 school day & 2 nights in February



FEASIBILITY STUDY OPTION 2



SIP / INSTITUTE REDESIGN

Taking the desired states of PD and categorizing them based on what option 2 brings.

POSITIVES NEGATIVES UNSURE

- (1) Common Building time for PD that is protected and consistent
- (5) Work/Life balance
- (9) Block of time to combine different staff groups (grade level and building)
- (11) Opportunity to revisit opportunity to revisit PD regularly
- (13) Maintain current student instructional minutes
- (14) Whole district block of time
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- (4) Stakeholders voice, time and content
- (6) Fiscally responsible
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- (10) Consistent student instruction delivered with integrity and fidelity
- (12) PD clock hours

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CREATING DIFFERENT OPTIONS

ASSUMPTIONS

Earliest start time is 7 am

Latest end time is 5 pm

DESIRED STATE

Minimum 3 hour PD time Yearly student instruction minimum stays the same Consistent Schedule

OPTIONS

Modify contract hours

Staff starts earlier / later

Eliminate contract hours

Students start earlier / later

Collaboration takes place on PD days

Remove collaboration time



ELEMENTARY EXAMPLES

BEFORE SCHOOL

75 MINS OF PD

WEDNESDAYS

- PD time = 7:30 am 8:45 am
- M/T/TH/F 8:45 am - 3:45 pm
- One day per week
- No change for student schedule.

105 MINS OF PD

WEDNESDAYS

- PD time = 3:45 pm 5:30 pm
- M/T/TH/F 8:45 am - 3:45 pm
- One day per week
- No change for student schedule.

AFTER SCHOOL

BEFORE SCHOOL

180 MINS OF PD

WEDNESDAYS

- PD time = 7:30 am 8:45 am (75 mins of PD)
- PD time = 3:45 pm 5:30 pm (105 mins of PD)
- One day per week
- No change for student schedule.

AFTER SCHOOL

IMPACT

- Lost collaboration time (staff meetings, team meetings, dept. meetings, articulation meetings)
- Increase PD time



MIDDLE SCHOOL EXAMPLE

100 MINS OF PD

WEDNESDAY

- PD Time = 2:55 pm 4:35 pm
- M/T/TH/F Staff Schedule 7:45 am - 2:45 pm
- One day per week
- No change for student schedule.

AFTER SCHOOL

IMPACT

- Lost collaboration time (staff meetings, team meetings, dept. meetings, articulation meetings)
- Increase PD time
- No 11th hour (2:45 pm 3:15 pm once a week)



MONTHLY BASIS

CONSTRAINTS

- Do not get the 3 hour as a whole chunk for PD
- Each week is inconsistent
- Only banking minutes during a 5 day school week
- Late day for teachers (10 times)
- Not cohesive

BENEFITS

No impact on student start/end time



FEASIBILITY STUDY OPTION 3



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ALTER CONTRACT HOURS

(17) Least impactful for parents

(18) Most consistent for students

Taking the desired states of PD and categorizing them based on what option 3 brings.

POSITIVES NEGATIVES UNSURE (1) Common Building time for PD that is protected and consistent (4) Stakeholders voice, time and content (9) Block of time to combine different staff groups (grade level and building) (6) Fiscally responsible (11) Opportunity to revisit opportunity to (7) Minimize number of days revisit PD regularly teacher pulled from class (13) Maintain current student (10) Consistent student instruction instructional minutes delivered with integrity and fidelity (14) Whole district block of time (12) PD clock hours (15) Travel time between buildings

FEASIBILITY STUDY ANALYSIS

FEASIBILITY STUDY | ANALYSIS



POSITIVES ONLY

Taking the desired states of PD and categorizing them based on what all options bring.

EARLY RELEASE / LATE START option 1

- (1) Common Building time for PD that is protected and consistent
- (9) Block of time to combine different staff groups (grade level and building)
- (11) Opportunity to revisit opportunity to revisit PD regularly
- (13) Maintain current student instructional minutes
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SIP / INSTITUTE REDESIGN option 2

- (1) Common Building time for PD that is protected and consistent
- (5) Work/Life balance
- (9) Block of time to combine different staff groups (grade level and building)
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ALTER CONTRACT HOURS option 3

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STUDY RESULTS & RECOMMENDATION

SIP / INSTITUTE REDESIGN

BENEFITS

- Teachers stay in classrooms
- Create consistent connection with students
- Uninterrupted time that is productive and focused
- Better able to align curriculum while collaborating across the district
- Increased professional growth
- More PD offered more often
- Opportunity to collaborate with larger departments across buildings
- Time to reflect upon and practice what was learned

Individualized Instruction

- Revisit the intervention groups more frequently if given more time

Teachers Reflecting Upon Instruction

- Expertise in content
- Teachers adjusting for unique needs of students

BENEFITS

Consistent Instructional Approaches

- More PD more often for all staff
- Focused instruction support (ie, ML, Advanced, Newcomer, SEL, SPED)
- Opportunity for Wrap Around Support
- Opportunity Vertical articulation

Teachers in Classrooms

- Consistent connection with students
- Expertise in knowing their students (accommodations, emotional and academic needs)
- Uninterrupted instruction that is productive and focused
- Continuity of instruction
- Extracurricular activities uninterrupted

CONSTRAINTS

- Reduced lunch from 60 to 55 min

TEACHERS & STAFF

TEACHERS & STAFF

TEACHERS & STAFF



STUDY RESULTS & RECOMMENDATION

SIP / INSTITUTE REDESIGN

BENEFITS

- Consistency within the classroom setting on a daily basis
- Attract and retain high quality teachers
- When all stakeholders receive consistent training, new initiatives can be implemented with fidelity

BENEFITS

- Students engage more with classroom teacher
- More knowledgeable staff
- Specialists engage more with students

CONSTRAINTS

Five ½ days to find childcare

STUDENTS

FAMILIES



STUDY RESULTS & RECOMMENDATION

SIP / INSTITUTE REDESIGN

SAMPLE CALENDAR







NEXT STEPS



NOV 23

Board of

OCT 23

Committee synthesizes research.

STEP 2

Education votes

on PD proposal.

NOV 23 - JAN 24

Inform community of plan & collect feedback.

STEP₃

DEC 23

Board votes on calendar committee proposal.

STEP 4

JAN 24 - AUG 24

Develop implementation plan

STEP 5

STEP 1





