



Third-Party (Independent) Audit of Board Policies & Administrative Procedures

Purpose: Efficiency & Compliance

Dr. Brian Kaye | November 2024



STRATEGIC PLAN | 21-25

Our mission is to:

empower an
inclusive, diverse
community of
learners to innovate
and thrive as global
citizens.



OUR GOALS & STRATEGIES

This presentation falls under the:

1. Student Achievement Goal
2. Family & Community Goal
3. Learning Environment Goal
4. High-Quality Staff Goal
5. Stewardship of Resources Goal



HIGH-QUALITY STAFF GOAL:

Attract, develop, and retain diverse, high-quality, innovative employees.

Strategies that need attention to achieve this goal at a higher level.



Improve policies, procedures and hiring practices with our employees to **enhance internal relationships, trust, respect, commitment, collaboration, communication and satisfaction.**

Refine and extend data collection, analysis, progress monitoring and reporting to **promote continuous improvement at all levels of the system.**

FOCUS

25

AHSD25



PRESENTATION OUTLINE SLIDE

This presentation will cover:

1. ROE Audits (Personnel, Student Learning, Student Services)
2. Cybersecurity Audit
3. Financial Audit
4. Food & Nutrition Services Audit
5. Special Education Audit
6. Life Safety Audit
7. Multilingual Services Audit
8. Curriculum Equity Audit
9. Advanced Learning Audit



REGIONAL OFFICE of EDUCATION (ROE) AUDITS

Regional Office of Education Audits



Conducted by Regional Office of Education every 4 years.

Compliance Visits & Professional Development Audit

Illinois Association of Regional Superintendents of Schools (IARSS) Online Compliance Evaluation Tool

5 Concentrated Areas

1. Students
2. Staff, Personnel, & Training (all mandated trainings)
3. Policy / Governance
4. Health Life/Safety
5. Instructional Programs

On-Site Visit (2 days)

Day 1

- Review district documentation
- Personnel files of new hires and assignment changes since last compliance visit (4 years ago)
- Tour 1-2 schools to observe programs and highlights
- Review PD records (last year's events)

Day 2

- Tour 3-4 schools



IARSS Compliance

Arlington Heights SD 25

Region #

Status: Final

Year: 2022-2023

Dashboard

Documents

Demographics - Recognition

Summary

100 Students

101

102

103

104

105

105 ILCS 5/10-20.12; 105 ILCS 5/22-19; 775 ILCS 5/1-102 (A) ; 105 ILCS 45/1-5; 23 Ill Admin. Code 1.240;

- 101 A No pupil in the district is excluded from or segregated within any school on account of his or her color, race, national origin, religion, sex, sexual orientation, gender identity, pregnancy, ancestry, age, marital status, or physical or mental disability or status of being homeless.
PRESS Material: 7:10
Verification Source: Policy, Handbook

☐ In Progress ☒ Yes ☐ No ☐ N/A

<https://www.sd25.org/cms/lib>
<https://www.google.com/url?c>

23 Ill Admin. Code 200.400 (b) ;

- B The board of education has (in written form) adopted a sex equity policy statement, established a sex discrimination grievance procedure, and notified students, parents, employees, and the community of these.
PRESS Material: 7:10, 7, 20, 2:260, 2:265
Verification Source: Policy*, Administrative Procedure(s), Handbook

☐ In Progress ☒ Yes ☐ No ☐ N/A

<https://www.sd25.org/cms/lib>
<https://www.google.com/url?c>
<https://www.sd25.org/cms/lib>
<https://www.sd25.org/cms/lib>

23 Ill Admin. Code 200.400 (e) ;

- C The board of education has completed a system-wide sex equity evaluation at least once every 4 years that includes an examination of course enrollment data to identify any instances of disproportionate enrollment on the basis of sex and where discrimination may have contributed to such disproportionality. As applicable, a sex equity plan has been developed to redress any such disproportionality identified. A sports-interest survey is conducted and the results are used in planning for the future as well as in assessing current program comparability for both sexes.
Verification Source: Sex Equity Evaluation, Sports Interest Survey, and/or Sex Equity Plan (as applicable)

☐ In Progress ☒ Yes ☐ No ☐ N/A

[101.C Letter.pdf](#)
<https://docs.google.com/spre>



Arlington Heights SD 25

Region #

Status: Final

Year: 2022-2023

Dashboard

Documents

Demographics - Recognition

Summary

100 Students <

200 Staff / Personnel <

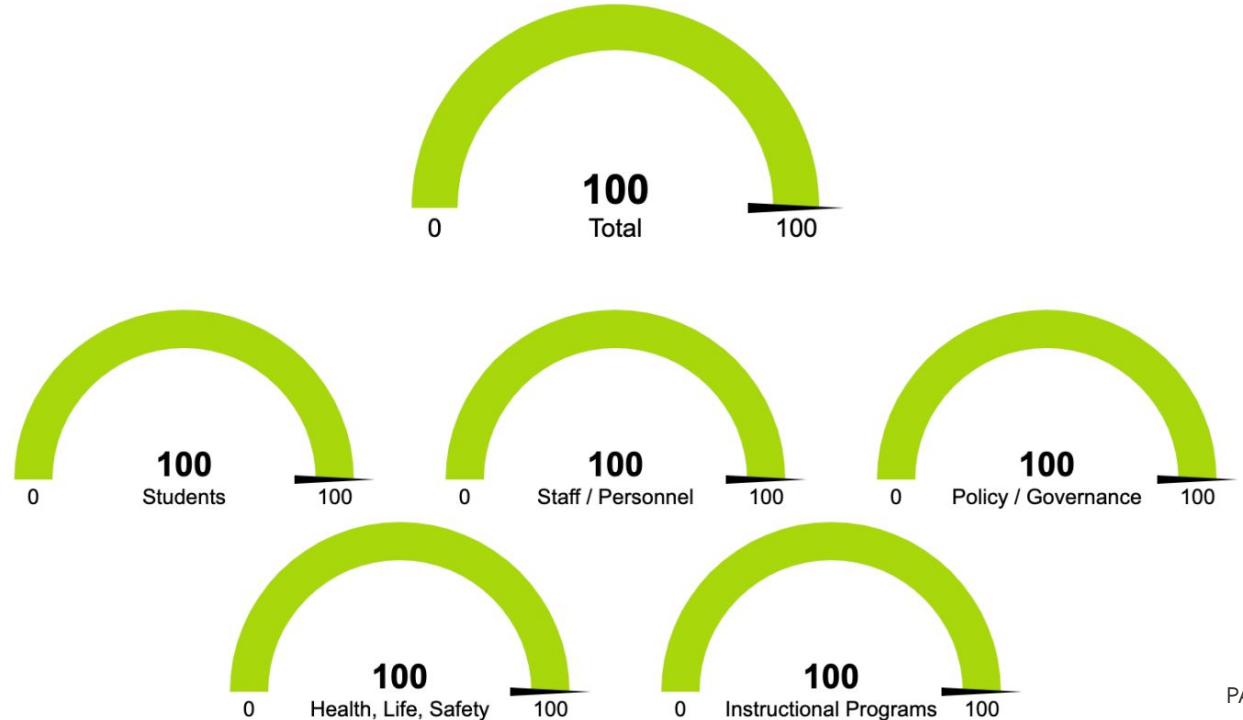
300 Policy / Governance <

400 Health, Life, Safety <

500 Instructional Programs <

Arlington Heights SD 25 - 2022-2023

[Home](#) / Evaluation





CYBERSECURITY AUDIT

Cybersecurity Audit



Cosmopolis (Cost \$27,000.00)

- Comprehensive Penetration Test
- Enterprise Risk Assessment
- Enterprise Incident Response Program

Letter of Attestation lists that:

- District 25 has in place the elements for a Culture of Cybersecurity
- Low incidence of actionable vulnerabilities
- Up-to-date systems and technology
- Low incidence of default login credentials
- A thoughtful and detailed network

Implementation Areas

Account Management

- Multi-factor authentication & password complexity
- Account access – least privilege

Vendor Management

- Requesting cybersecurity profile
- Data privacy agreements for all vendors with personal data

Network Monitoring and Backups

- Exploration of recommended tools
- Continuation of redundant, multiple site backups

Procedures

- Incident response
- Data breach
- Annual Reviews
- Patching and updates

User Training and Awareness

- Phishing campaigns
- Password management and malware



FINANCIAL AUDIT

Financial Audit



Annual Financial Audit - Baker Tilly

Purpose of Audit

- Provide the Board of Education with confidence in your financial statements.

Process of Audit

- meetings with management
- data from District systems
- knowledge of District's operating environment
- Baker Tilly risk assessment procedures
- analyze key risk areas



FOOD & NUTRITION SERVICES AUDIT

Food & Nutrition Services



Conducted by ISBE Nutrition & Wellness Auditors (every 3 years). District 25 was last audited in February 2024

Administrative Review

4:130 - Free & Reduced Price Food Services

6:50 - Wellness

Procurement Review

5:120 - Employee Ethics; Conduct and Conflict of Interest

4:60 - Purchases and Contracts

Resource Management Audit (audit of non-profit food service accounts)

4:120 - Food Services



Procedures for the policies 4:120, 4:130 and 4:60 are also audited by Baker Tilly under the Child Nutrition Cluster single audit, recently completed in October 2024.



SPECIAL EDUCATION AUDIT

Annual LEA Determination



Annual Local Education Agency Determinations Illinois Special Education Accountability and Supports System

States are required to make annual determinations on the performance of each Local Education Agency (LEA) based on indicators identified by the federal government and delineated in the State Performance Plan (SPP). States must include the following components when making annual determinations:

- Performance on compliance indicators (4b, 9, 10, 11, 12, and 13)
- Timely correction of noncompliance
- Single audit findings
- Timely, valid, and reliable data

2024 Result Based on this annual review, ISBE has determined that **District 25 Meets Requirements** in implementing one or more of the requirements of IDEA.

Special Education Audit

conducted by NSSEO May 2023



AHSD25 Special Education Audit Targets and Outcomes

1. **Family Satisfaction** OUTCOME: High level of satisfaction with 81% of responses in agreement or strong agreement with statements describing high quality IEP implementation and inclusive practices.
2. **Determination of special education eligibility process** OUTCOME: AHSD25 eligibility/evaluation practices reflect a consistent, well-defined IEP process.
3. **Parent involvement in educational placements.** OUTCOME: Parent attendance, participation, and associated comments reflect engagement in the process. 85% of respondents reported agreement or strong agreement across multiple indicators of successful family IEP involvement.
4. **Least Restrictive Environment.** OUTCOME: AHSD25 provides a full continuum of special education services with 89.7% D25 students receiving services in general education classrooms reflecting a commitment to LRE.
5. **Inclusive practices across all schools.** OUTCOME: 69% of Best Practice Indicators of High Quality Inclusion are implemented at a high level, 27% partially implemented and only 4% not yet implemented. These include class locations, school climate, teaching practices, student scheduling, progress monitoring; and family IEP involvement.



LIFE SAFETY AUDIT

Life Safety Audit



The Regional Office of Education (ROE) conducted their annual health & life safety inspections in October.

Building inspections are conducted of every room in every building with the Facilities Operations Managers (FOMs) and Ryan or Daniel.

- minor compliance items including emergency lighting and illuminated exit signs
- updating certifications on fire extinguishers
- minor electrical safety items
 - closing open junction boxes
 - installing ground-fault circuit interrupters (GFIs) near sinks
- minor adjustments needed to clear exit pathways
- uncover door vision panels
- verify that required equipment certifications are posted

We are pleased to report that these minimal findings reflect the diligent efforts of our Maintenance and Custodial staff in keeping our buildings safe and reliable for students. Overall, this inspection affirms our commitment to maintaining a safe and reliable learning environment, thanks to the dedicated attention of our facilities team.

HEALTH/LIFE SAFETY ANNUAL INSPECTION CHECKLIST (ROE)

Administrative and General Building Requirements

- | | | |
|--|---|---|
| <input type="checkbox"/> Safety reference plans (1) | <input type="checkbox"/> Fire alarm audibility (10) | <input type="checkbox"/> Alcohol hand-rub-dispensers (19) |
| <input type="checkbox"/> School safety drills (2) | <input type="checkbox"/> Manual fire alarm station (11) | <input type="checkbox"/> Decorative vegetation (20) |
| <input type="checkbox"/> Annual review of crisis plans (3) | <input type="checkbox"/> ITM of fire alarm systems (12) | <input type="checkbox"/> Space heaters (21) |
| <input type="checkbox"/> Hold-open devices (4) | <input type="checkbox"/> Functional sprinkler system (13) | <input type="checkbox"/> Furnishings and decorations (22) |
| <input type="checkbox"/> Unobstructed exits (5) | <input type="checkbox"/> Clearance above storage (14) | <input type="checkbox"/> Interior wall, ceiling and floor finishes (23) |
| <input type="checkbox"/> Emergency lighting + exit signs (6) | <input type="checkbox"/> Functional standpipe system (15) | <input type="checkbox"/> Extension cords/multiple plug adaptors (24) |
| <input type="checkbox"/> Testing of emergency lighting (7) | <input type="checkbox"/> Fire extinguishers (16) | <input type="checkbox"/> Electrical systems (25) |
| <input type="checkbox"/> Flam/comb liquids + chemicals (8) | <input type="checkbox"/> Safety glazing (17)* | <input type="checkbox"/> Carbon monoxide detection (26) |
| <input type="checkbox"/> Fire alarm system (9) | <input type="checkbox"/> Shower/eye wash stations (18)* | <input type="checkbox"/> Security locking (27) |

(P)-applies only when film & chemicals used. Not digital photo labs

(A)-applies only if classified as assembly

- | | | | |
|---|--|---|--|
| Arts and Crafts Rooms
<input type="checkbox"/> Fire-rated construction (28)
<input type="checkbox"/> Fire detectors (29)
<input type="checkbox"/> Spray finishing (30)
<input type="checkbox"/> Limited Spraying Spaces (31)
<input type="checkbox"/> Electrical Wiring & Equip (32)
<input type="checkbox"/> Kiln exhaust (33)
<input type="checkbox"/> Kiln fuel switch (34)
<input type="checkbox"/> Eye glasses (35)*
<input type="checkbox"/> Toxic art supplies (36)* | <input type="checkbox"/> Number of exits (108)
<input type="checkbox"/> Dead-end travel (109)
<input type="checkbox"/> Illuminated exit signs (110)
<input type="checkbox"/> Emergency lighting (111)
<input type="checkbox"/> Fire-rated construction (112)
<input type="checkbox"/> Width of corridors (113)
<input type="checkbox"/> Storage in corridors (114)
<input type="checkbox"/> Artwork (115) | Corridors
<input type="checkbox"/> Exhaust inspections (180)
<input type="checkbox"/> Filter maintenance (181)
<input type="checkbox"/> Fire extinguishing systems (182) | Stages with Storage Under
<input type="checkbox"/> Fire-rated constr (265)
<input type="checkbox"/> Storage only (266)
<input type="checkbox"/> Fire detectors (267)
<input type="checkbox"/> Sprinklers (268) |
| Auditoriums
<input type="checkbox"/> Posted occupancy loads (37)
<input type="checkbox"/> Number of exits (38)
<input type="checkbox"/> Means of egress arrange (39)
<input type="checkbox"/> Illuminated exit signs (40)
<input type="checkbox"/> Emergency lighting (41)
<input type="checkbox"/> Fire-rated construction (42)
<input type="checkbox"/> Fire detectors (43) | Elevator and Conveying Systems
<input type="checkbox"/> Does not obstruct egress (121)
<input type="checkbox"/> Certificate of Inspection (122) | Library/Media Center (A)
<input type="checkbox"/> Posted occupancy loads (189)
<input type="checkbox"/> Number of exits (190)
<input type="checkbox"/> Means of egress arrange (191)
<input type="checkbox"/> Illuminated exit signs (192)
<input type="checkbox"/> Emergency lighting (193)
<input type="checkbox"/> Fire-rated construction (194)
<input type="checkbox"/> Fire detectors (195) | Stairwells
<input type="checkbox"/> Properly maintained (272)
<input type="checkbox"/> Illuminated exit signs (273)
<input type="checkbox"/> Emergency lighting (274)
<input type="checkbox"/> Stair enclosure (275)
<input type="checkbox"/> No storage (276)
<input type="checkbox"/> Fire detector (277) |
| Automotive Shops
<input type="checkbox"/> Fire-rated construction (51)
<input type="checkbox"/> Fire detectors (52)
<input type="checkbox"/> Spray paint rooms (53)
<input type="checkbox"/> Limited Spraying Spaces (54)
<input type="checkbox"/> Electrical Wiring & Equip (55)
<input type="checkbox"/> Welding booth exhaust (56)
<input type="checkbox"/> Eye glasses (57)* | Exterior Items
<input type="checkbox"/> Exterior stairs maintained (123)
<input type="checkbox"/> Fire lanes (124)
<input type="checkbox"/> Fire dept connection (125)
<input type="checkbox"/> Fire hydrants (126) | Mechanical & Furnace Rooms
<input type="checkbox"/> Fire-rated construction (198)
<input type="checkbox"/> Fire detectors (199)
<input type="checkbox"/> Storage of combustibles (200) | Storage/Supply/Closets
<input type="checkbox"/> Fire-rated constr (283)
<input type="checkbox"/> Fire detector (284)
<input type="checkbox"/> Classroom/janitor's (285) |
| Bleachers and Grandstands
<input type="checkbox"/> Inspection/maintenance (63)*
<input type="checkbox"/> Storage underneath (64)
<input type="checkbox"/> Structures underneath (65) | Fire Escape Stairs
<input type="checkbox"/> Existing fire escapes (128)
<input type="checkbox"/> Access to fire escapes (129)
<input type="checkbox"/> Protection of openings (130)
<input type="checkbox"/> Testing (131) | Music Practice Rooms
<input type="checkbox"/> Sound proofing (202) | Swimming Pools
<input type="checkbox"/> Occup loads (289) (A)
<input type="checkbox"/> Number of exits (290) (A)
<input type="checkbox"/> Egress arrange (291) (A)
<input type="checkbox"/> Exit signs (292) (A)
<input type="checkbox"/> Emerg lighting (293) (A)
<input type="checkbox"/> Fire-rated constr (294) (A)
<input type="checkbox"/> Vapor-proof lights (295)*
<input type="checkbox"/> Exhaust fan (296)*
<input type="checkbox"/> IDPH equipment (297)*
<input type="checkbox"/> Fire extinguisher (298)
<input type="checkbox"/> Fire detectors (299) |
| Boiler Room
<input type="checkbox"/> Door swing (69)
<input type="checkbox"/> Fire-rated construction (70)
<input type="checkbox"/> Housekeeping (71)
<input type="checkbox"/> Fire detectors (72)
<input type="checkbox"/> Emergency fuel switch (73)
<input type="checkbox"/> Inspection posted (74) | Greenhouses
<input type="checkbox"/> Fire-rated construction (132)
<input type="checkbox"/> Fire alarm systems (133)
<input type="checkbox"/> Fire detectors (134) | Photo Developing Labs
<input type="checkbox"/> Fire-rated construction (208) (P)
<input type="checkbox"/> Fire detector (209) (P)
<input type="checkbox"/> Exhaust fan (210) (P)
<input type="checkbox"/> Chemical storage (211) | Teachers Workrooms and Lounges
<input type="checkbox"/> Fire-rated constr (301)
<input type="checkbox"/> Fire detector (302)
<input type="checkbox"/> Exhaust fan (303) |
| Cafeteria (A)
<input type="checkbox"/> Posted occupant loads (80)
<input type="checkbox"/> Number of exits (81)
<input type="checkbox"/> Means of egress arrange (82)
<input type="checkbox"/> Illuminated exit signs (83)
<input type="checkbox"/> Emergency lighting (84)
<input type="checkbox"/> Fire-rated construction (85)
<input type="checkbox"/> Fire detectors (86) | Gym and Multipurpose Rooms
<input type="checkbox"/> Posted occupant loads (138)
<input type="checkbox"/> Number of exits (139)
<input type="checkbox"/> Means of egress arrange (140)
<input type="checkbox"/> Illuminated exit signs (141)
<input type="checkbox"/> Emergency lighting (142)
<input type="checkbox"/> Fire-rated construction (143) | Science Laboratories
<input type="checkbox"/> Fire-rated construction (225)
<input type="checkbox"/> Fire detector (226)
<input type="checkbox"/> Exhaust fan (227)
<input type="checkbox"/> Fume hood exhaust (228)
<input type="checkbox"/> Eye glasses (229)*
<input type="checkbox"/> Chemical storage (230)
<input type="checkbox"/> Emergency fuel switch (231) | Time-Out Rooms
<input type="checkbox"/> Ceiling height (304)
<input type="checkbox"/> Safe construction (305)
<input type="checkbox"/> Locking (306)
<input type="checkbox"/> Monitoring (307) |
| Classrooms
<input type="checkbox"/> Doors unlocked (93)
<input type="checkbox"/> Fire-rated construction (94)
<input type="checkbox"/> Door glass-vision panel (95)
<input type="checkbox"/> Classroom door swing (96)
<input type="checkbox"/> Artwork in classrooms (97) | Home Economics and Family Services Rooms
<input type="checkbox"/> Fire-rated construction (151)
<input type="checkbox"/> Fire detector (152)
<input type="checkbox"/> Exhaust fan (153) | Shower and Locker Rooms
<input type="checkbox"/> Number of exits (235)
<input type="checkbox"/> Illuminated exit signs (236)
<input type="checkbox"/> Exhaust fan (237)*
<input type="checkbox"/> Vapor-proof lights (238)* | Toilets
<input type="checkbox"/> Exhaust fan (309)* |
| Industrial Technology Labs
<input type="checkbox"/> Fire-rated construction (161)
<input type="checkbox"/> Fire detectors (162)
<input type="checkbox"/> Welding booth exhaust (163)
<input type="checkbox"/> Eye glasses (164)* | Kitchens
<input type="checkbox"/> Fire-rated construction (176)
<input type="checkbox"/> Fire detectors (177)
<input type="checkbox"/> Fire extinguishers (178)
<input type="checkbox"/> Cooking hood exhaust (179) | Stages (Large)+Accessory Rooms
<input type="checkbox"/> Illuminated exit signs (243)
<input type="checkbox"/> Emergency lighting (244)
<input type="checkbox"/> Fire-rated construction (245)
<input type="checkbox"/> Proscenium wall protection (246)
<input type="checkbox"/> Curtains and scenery (247)
<input type="checkbox"/> Sprinklers and ventilators (248)
<input type="checkbox"/> Standpipes (249) | Woodworking Shop
<input type="checkbox"/> Fire-rated constr (315)
<input type="checkbox"/> Fire detectors (316)
<input type="checkbox"/> Fire extinguishers (317)
<input type="checkbox"/> Sawdust collector (318)
<input type="checkbox"/> Eye glasses (319)*
<input type="checkbox"/> Housekeeping (320) |



Sample of the Health/Life Safety Inspection Checklist of items that are reviewed annually during the field inspection of each building.

FIELD NOTICE OF VIOLATION(S)

DISTRICT NAME AND NUMBER:

Arlington Hts. 25

FACILITY NAME:

Olive-Mary Stitt Elementary School

ADDRESS:

303 E. Olive St
Arlington Hts., IL

Potential problems or violations of the Health Life Safety Code for Public School Buildings (Illinois Administrative Code Part 180) as noted below were discovered in the course of the annual inspection of the above-named facility on October 25, 2024 by Jose Guerrero, H/L Safety Consultant, North Cook Intermediate Service Center.

GLOSSARY NUMBER	LOCATION	ITEM(S) CITED
74	Boiler Room	Post boiler room certification not posted in Boiler room during walkthrough
247	Curtain/Stage	Check for expired certificates
6	Door # storage area	Install emergency light in space



Sample of the violations report per building based on the field inspection of each building.



MULTILINGUAL SERVICES AUDIT

Multilingual Services Audit



Conducted by ISBE Multilingual Department, District 25 was last audited in 2015-2016 and just completed the first portion for the 2024-2025 audit.

ISBE utilizes a multi-year monitoring system designed to ensure high-quality programs and services are available for our Multilingual Learners (MLs).

Reviews the following:

- Article 14C of the Illinois School Code (105 ILCS 5/14C)
- Part 228 of the 23 Illinois Administrative Code
- Title VI of the Civil Rights Act of 1964
- Guidelines and Equal Educational Opportunities Act of 1974 (EEOA) Section 1703(f)
- Every Student Succeeds Act of 2015
- Other applicable federal and state laws



CURRICULUM EQUITY AUDIT

Curriculum Equity Audit



In August 2021, contracted with Public Consulting Group LLC (PCG) to conduct a Curriculum Equity Audit and review of the Library Media Centers (LMCs).

The purpose of the curriculum equity audit in the areas of Reading/ELA and Social Studies is to provide the district with information about the strengths and gaps in the curricular materials focused on supporting diversity and cultural competence.

The K-8 Curriculum Equity Audit is being conducted in seven phases:

- Phase I. Project Launch
- Phase II. Data and Document Review
- Phase III. K-8 Curriculum Program Review: Interviews and Focus Groups
- Phase IV. K-8 Literacy Program Review: Schoolwide Grades 1 and 4; Heinemann Grade 8
- Phase V. K-8 Social Studies Program Review: TCI Grades 2, 5, and 8
- Phase VI. Library Media Centers (LMCs) Review, Elementary and Middle Schools
- Phase VII. Action Planning (to be completed in collaboration with SD25)



ADVANCED LEARNING AUDIT

Advanced Learning Audit



In September 2023, we hired Partners In Advanced Education, Inc. to conduct an Advanced Learning Audit to review advanced learning opportunities and procedures.

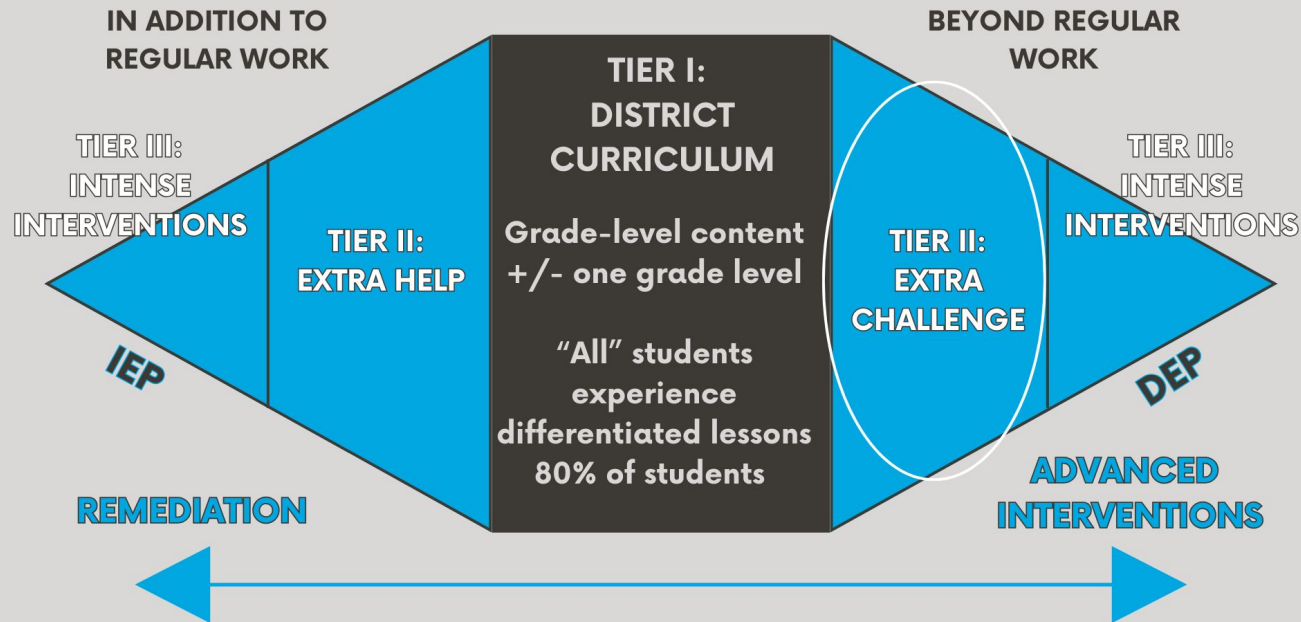
The Advanced Learning Audit Summary Findings & Recommendations:

- Phase I. Listen to Stakeholders
- Phase II. Data Review
- Phase III. K-8 Program Review:
 - Current Opportunities in AHSD25 (ELA & Math)
 - Identification Data Points
- Phase IV. K-8 Program Recommendations
 - Identification & Services
 - Clustering, Proactive Use of Acceleration, Expanded Services

Advanced Learning Audit



MULTI-TIERED SYSTEM OF SUPPORT (MTSS)



A stylized house icon with a blue roof and walls, and a white chimney. The number 25 is written in white inside a grey rectangular box at the base of the house. The entire icon is centered within a large, light grey circle.

QUESTIONS?